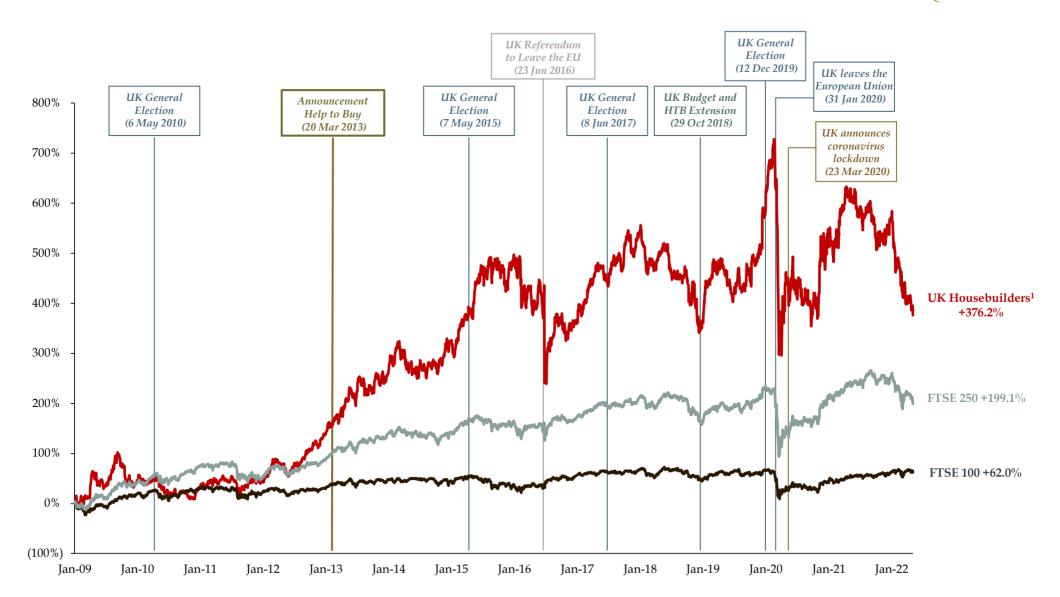


Home Builders Federation Annual Policy Conference

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A Year of Contrasts

Mark Aedy Head of EMEA & Asia, Moelis & Company

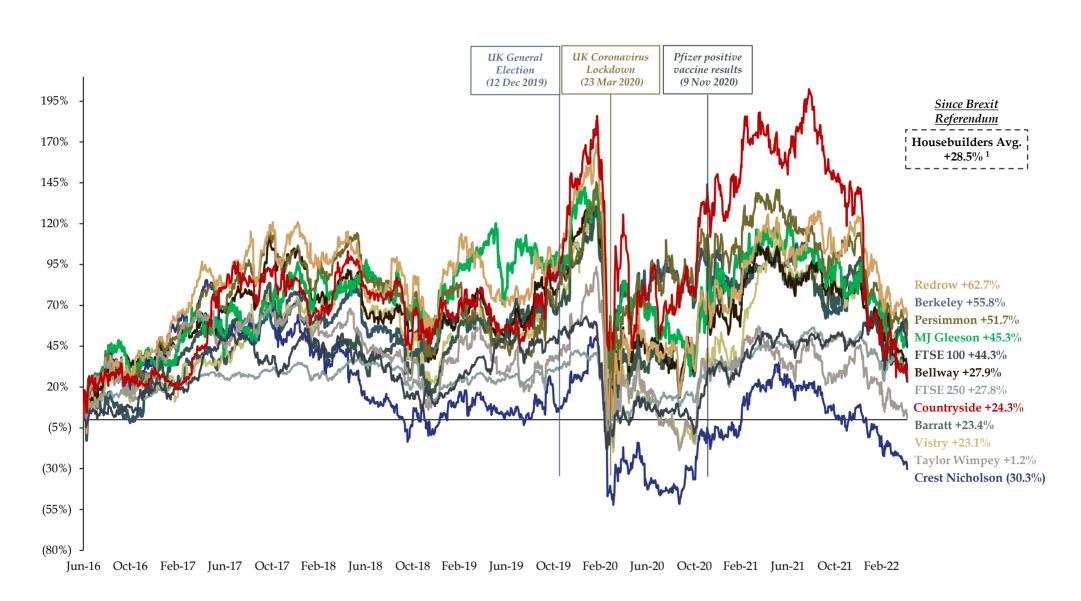


Source: Capital IQ as of 06-May-2022

Chart shows share price performance from 1-Jan-2009 - 06-May-2022

Most Builders are up Since The EU Referendum, but Have Given Up Most of Their 2021 Gains Due to a Worsening Macroeconomic Environment and Concerns of Rising Interest Rates

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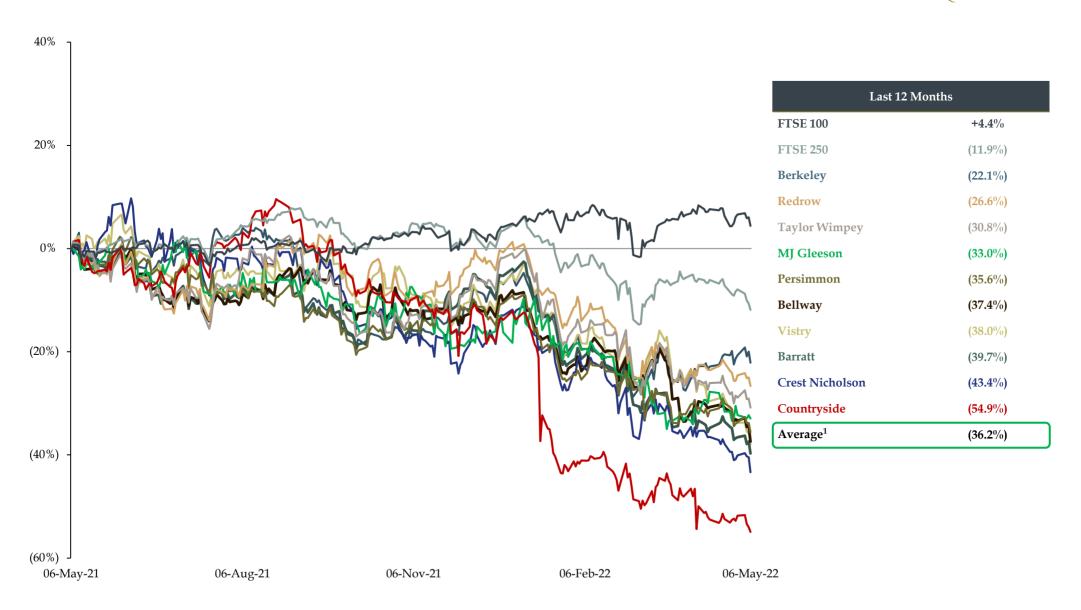
Source: Capital IQ as of 06-May-2022

Chart shows share price performance from 28-Jun-2016 - 06-May-2022

Excludes FTSE 100 and FTSE 250

Most Companies in Negative Territory, With a Significant Correction Since Dec-2021

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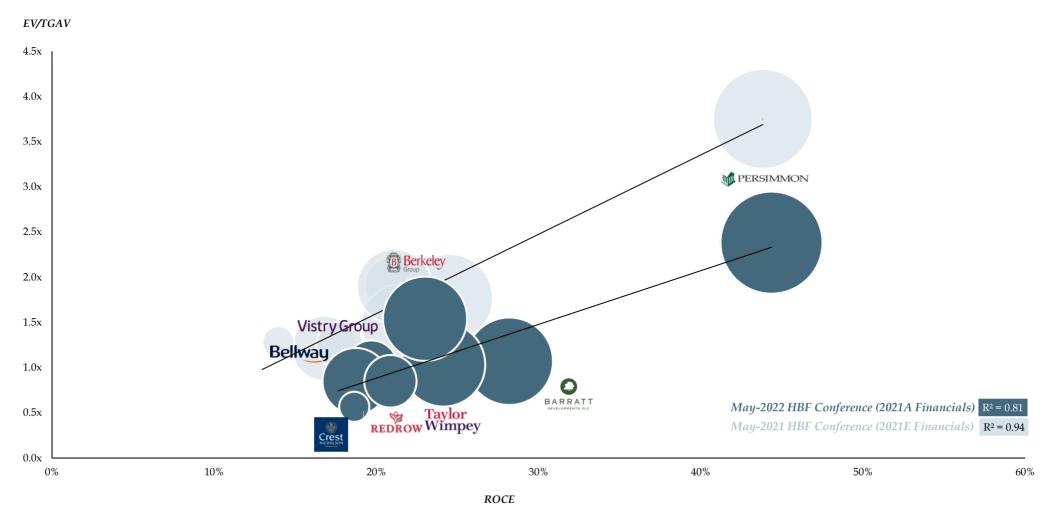


Source: Capital IQ as of 06-May-2022

Note: Chart shows share price performance from 2-Jan-2020 – 06-May-2022

Excludes FTSE 100 and FTSE 250

EV / TGAV VS ROCE (2021E & 2021A) REGRESSION



Source: Capital IQ as of 06-May-2022 & 14-Mar-2021

Note: Financials Calendarized for December year-end; Bubble size is proportional to market value; ROCE calculated using average TGAV; public peers forecasts are based on Thomson Eikon consensus estimates

Unprecedented Corporate Activity - A Vote of Confidence





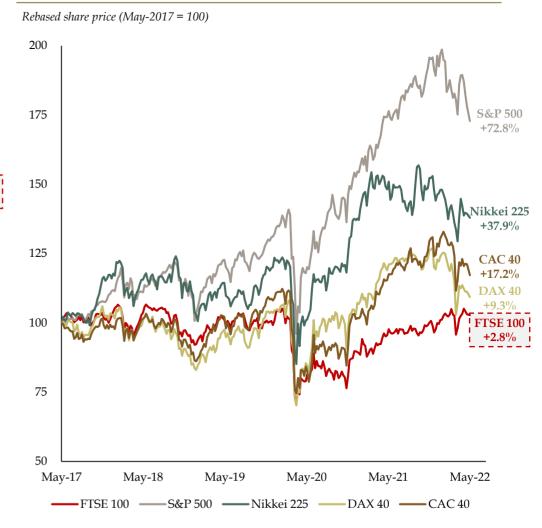
SINCE MID 2021 THE US DOLLAR HAS APPRECIATED MATERIALLY...

WIID 2021 THE US DOLLAR HAS AFFRECIATED WATERIALLT...

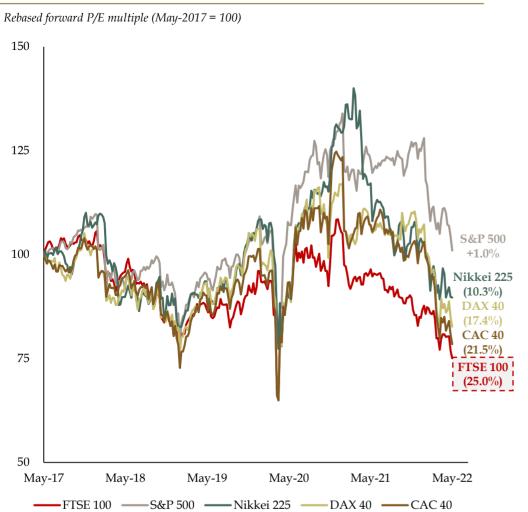
USD appreciation against benchmark currencies since Jul-2021 20% vs. JPY +16.8% 15% vs. EUR vs. GBP +11.6% 10% 5% vs. CNY +2.9% (5%) Sep-21 Nov-21 Jul-21 Jan-22 Mar-22 May-22

— USD / EUR — USD / JPY — USD / CNY

... WHILE UK CONTINUES TO TRADE AT A SIGNIFICANT DISCOUNT

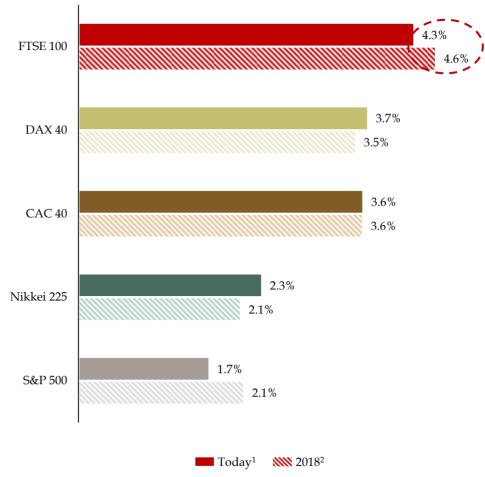


PRICE / EARNINGS MULTIPLE



DIVIDEND YIELD

The UK market continues to have the highest yield across developed markets



Key Lessons From a Frenetic 2021

Most active year in the sector ever

Over c. £4,500m invested since Jan-2021

Real auction tension in most sale processes

Driven by Private Equity participation

| High values achieved

Significant premium to gross asset values

Limited participation by the large strategic players

Focuses on buying land in the open market

New owners entering the market

Will lead to further corporate activity

	<u>2018</u>	<u>HBF 2021</u>	HBF 2022
Land Market Remains Benign	$\checkmark\checkmark\checkmark$	$\checkmark\checkmark\checkmark$	$\checkmark\checkmark$
Management and Capital Discipline	√ √ √	√ √ √	√ √ √
Historic Underbuild	√ √ √	$\checkmark\checkmark\checkmark$	√ √ √
Supportive Government Policy	√√?	$\checkmark\checkmark\checkmark$?
Positive Macroeconomic Environment	✓?	√ √ √	?
Positive Demographics	✓	$\checkmark\checkmark$	√ ✓
Housing Affordability	✓	$\checkmark\checkmark$?

- **1** Government and Housing Policy?
- 2 Attractiveness of PRS?
- 3 Merits of Vertical Integration?
- 4 Impact of Modular Housing?
- 5 Impact of Technology?

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