



# HBF Planning Conference 16<sup>th</sup> September 2019

**Building capacity in Local Planning Authorities** 

Anna Rose, Head of the Planning Advisory Service

www.pas.gov.uk

# This 20 minute session.....

- What is the Planning Advisory Service (PAS)
- How planning works (or should work)
- What are we doing to help LPA's?
- What have we found out?
- What could you do to help?
- Some key messages for you to takeaway

# What is PAS?

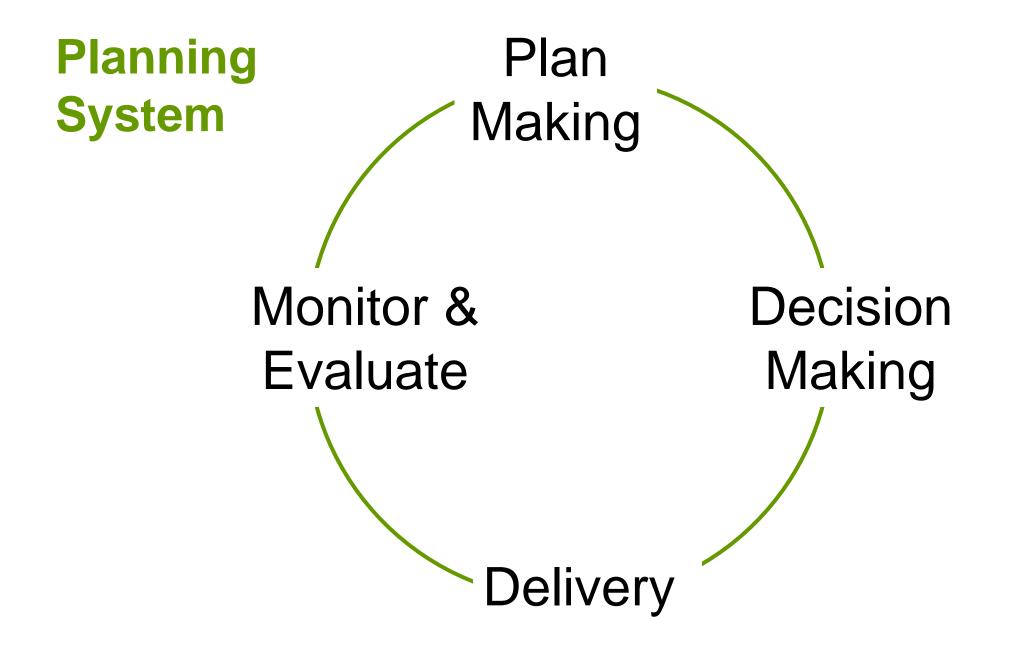
 Funded by MHCLG to support English planning authorities

"[PAS] exists to support local planning authorities in providing effective and efficient planning services, to drive improvement in those services and to support the implementation of changes in the planning system"

- We are employed by the LGA
- There are only 7 of us

# **PAS - Building capacity**

- We work with Councils to find solutions.
- We build these solutions into tools and advice for all Councils.
- We link Councils sharing similar issues together.
- We use officers and members from Councils to talk to others about their experiences.
- This builds capacity and we all learn.
- We don't work for Councils, we work with them.



## So what are we doing to help LPA's?

#### Delivery

#### **Decision Making**

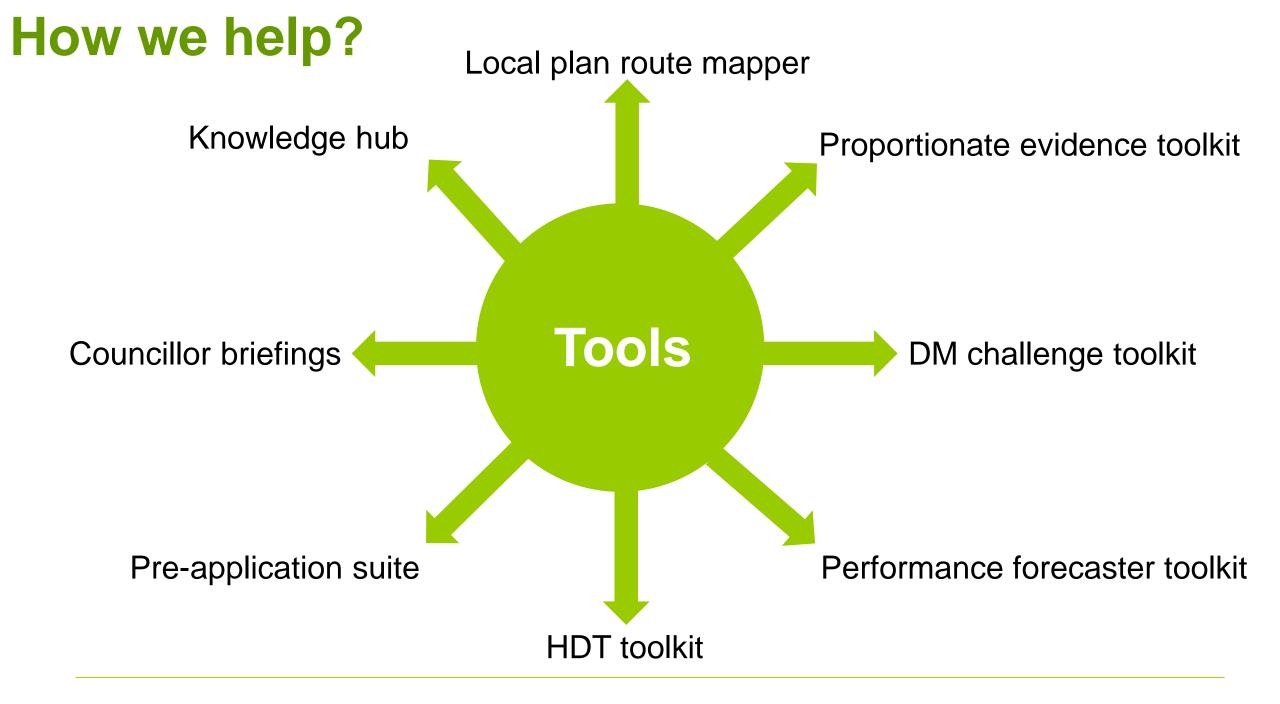


#### Developer Contributions & Viability

P. Hand

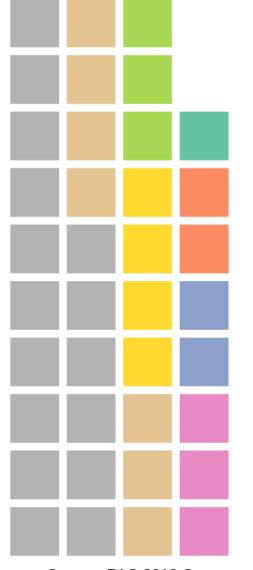
#### Local Plans

#### Strategic Planning



### What have we found?

#### The national average planning team =38



planning application appeals(3.0%) delivery, s106, CIL and monitoring(5.0%) preapplication advice(5.0%) duty and front of house(8.0%) enforcement inc appeals(8.0%) planning applications advice and experts(11.0%) planning policy(18.0%) planning applications(42.0%)

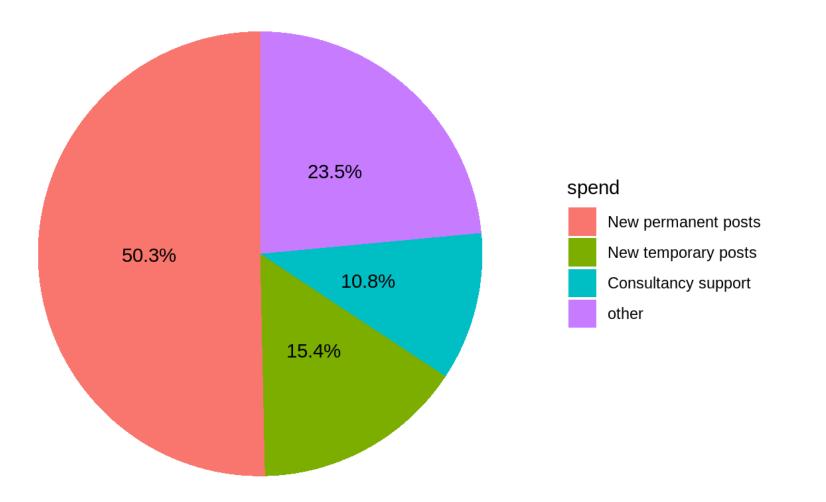
### Fees up £10.2m = 12.1%

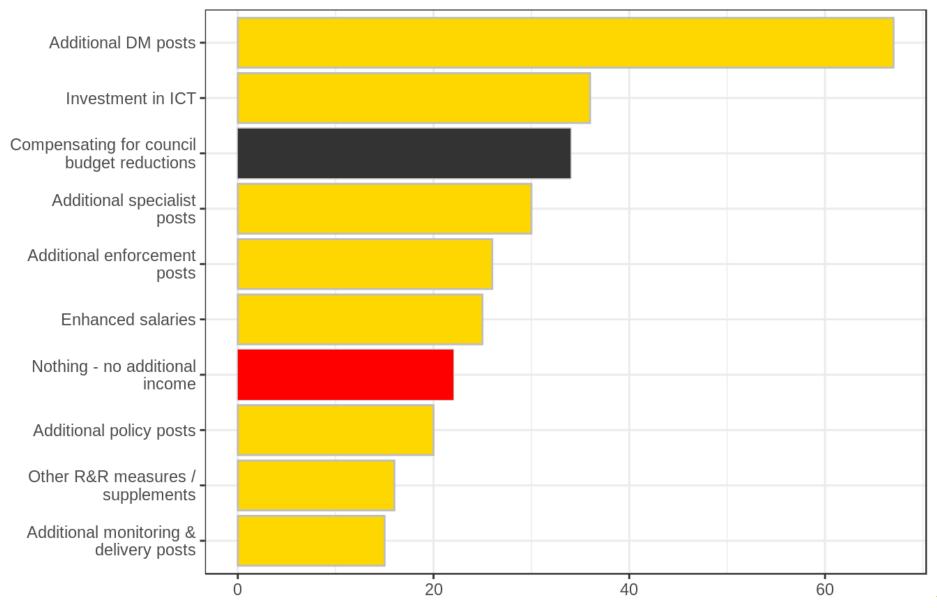
Total fee income 2017 to 2018 75,000 entity Fees / £k county district park unitary 25,000 0.

## **But not everywhere**



#### How was the extra money spent ? n=67





#### What was the additional fee spent on?

Source: PAS 2019 Survey

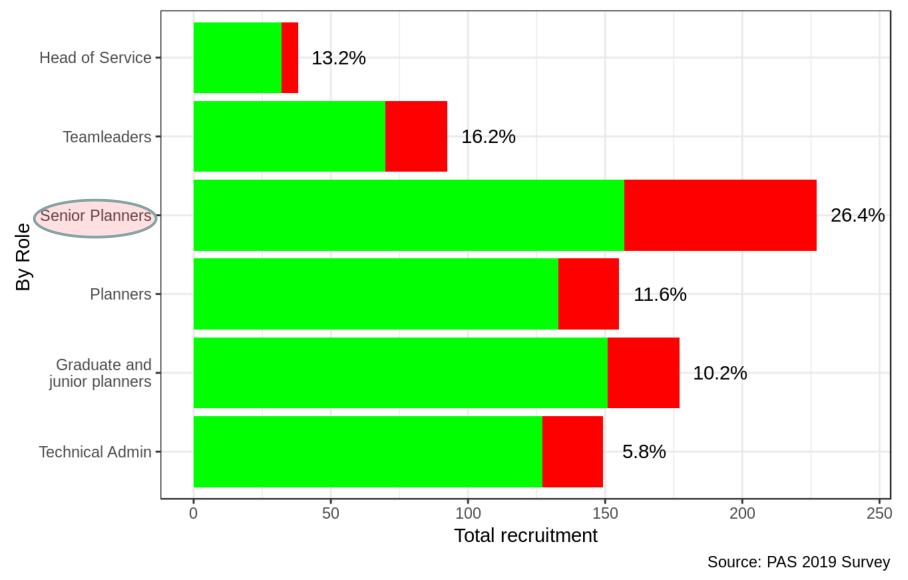
## **Resources - issues**

- Resilient and successful councils are surviving (not thriving)
- Capacity (skills & experience) as big an issue as resources (bums on seats)
- Public Sector Planning (not) valued / an attractive career
- Competing with private sector in a small pool / 'cannibalisation' (e.g. HE/PINS) and in London
- Agencies plug gaps, at a cost (£ and quality)
- More retiring than entering the profession
- Fees (heavily subsidised); ring-fencing matched by budget reductions

# **Resources - solutions**

- "Growing their own" planners (grad/apprentice schemes)
- Fast-tracking experience risk-based approaches
- Recruiting outside the planning discipline
- Paying more; market supplements / career grades
- Sharing resources
- Maximising discretionary income

#### Recruitment: success (in green) and failed (in red) Percentage is the reported fail rate



## What could you do to help?

# It's not just about 'bums on seats'

- Many Councils no longer have training budgets
- Many officers pay their own professional membership fees
- Quite often, it is only senior officers who network
- Planners tell us that they struggle to get to our events
  - Our events are free
- They can't afford the travel costs

# Imagine if I had just described your organisation

Planners can't accept gifts or hospitality but they can;

- Benefit from your training sessions
- Be involved in research that you are undertaking
- Share their experiences with your teams and vice versa

We all need LPA's to work well and we all have a role in making this happen.

# Key takeaways

- 1. PAS builds capacity in local government.
- 2. We have an excellent reputation but there are limits.
- 3. There are not enough planners in Councils.
- 4. Planners in Councils have limited access to CPD.
- 5. We all need planners to stay in Councils. So we all need to play our part in making that an attractive proposition.
- 6. You have the ability to help.
- 7. It's never just about money.....



# Thank you for listening

# Email pas@local.gov.uk Web www.local.gov.uk/pas Phone 020 7664 3000 Twitter @Pas\_Team @EPlanna